

Menzies Centre for Health Policy

Victor Coppelson Building D02
The University of Sydney NSW 2006
Telephone: +61 2 9036 5412
Facsimile: +61 2 9351 5204
Email: mchp@sydney.edu.au
www.menzieshealthpolicy.edu.au

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Australian National University

Strategic Plan 2011 – 2013

The Australian National University Menzies Centre for Health Policy (the Menzies Centre) Strategic Plan guides the strategic, business and operational plans of the Menzies Centre for the 2011 – 2013 triennium. It serves as a tool to convey what we stand for, our priorities and future direction.

The Menzies Centre has an important role as an independent voice on health policy in Australia. It has become increasingly obvious that to fully respond to the emerging opportunities within the University and the wider government health reform agenda the Menzies Centre needs to strengthen and expand its role.

The ANU advances knowledge through excellence in research, education and community engagement, and in particular by:

- adding to the world's stock of knowledge through original inquiry and intellectual discourse
- enhancing understanding of Australia – its economy, society, culture and environment – and its position in the region and the world
- exploring the important problems and issues that confront the nation, the region and the world, and working to provide solutions
- informing the public through leading open discussion of those issues.

A number of opportunities have been identified that support the University's Strategic Plan and Core Activities and are within the scope and capability of the Menzies Centre. They also respond to some of the major challenges facing policy makers to ensure the maintenance of the community's good health.

The national health reform agenda is the most significant external opportunity for the Menzies Centre. These reforms are far reaching and cover all aspects of the funding, governance and structure of health and aged care services. The policy underpinnings of the government's reforms are neither precise nor explicit. The need for independent debate, analysis and commentary has never been greater. This is a role the Menzies Centre has been investing in and building for some time.

Vision	Australians and people elsewhere are protected by health policies and systems that are consistent with their values and priorities and able to deliver safe, high quality health care that is sustainable in the long term. <i>Same as USyd</i>		
Mission	The Menzies Centre for Health Policy will be the Australian National University's leading centre for research, analysis, advice and education that influences health policy and practice in Australia and elsewhere. <i>Same as USyd, with ANU instead of USyd</i>		
Ambitions	<p><i>Futures</i> – policies for a sustainable and efficient health system and workforce.</p> <p><i>Equity</i> – policies for equal access to equal care for equal need.</p> <p><i>Serious and continuing illness</i> – policies that meet the challenges of prevention and minimise the burden of chronic illness.</p> <p><i>Governance</i> – policies for systems that achieve quality, efficiency and accountability. <i>This section the same as USyd</i></p>		
Strategies	Conduct high quality research and analyses that influence policy and practice.	Provide a forum for knowledge transfer and communication of policy options.	Develop a focus on health systems governance and equity
Actions	Provide independent health policy analyses that take account of the research and scholarship available in the scientific literature and the Menzies Centre's research of policy options and the policy environment.	Establish effective linkages to federal, state and territory governments, Non-Government Organisations, health care providers and other stakeholders to influence policy and practice	Establish a collaborative group within the ANU with interests in global health policy related to governance and equity.
	Deliver high quality research and consultancy projects on time and within budget.	Deliver outstanding seminars and workshops that address the Menzies Centre vision, mission and ambitions and strategic areas of interest to policy makers and members.	Conduct research to improve our understanding of how the health systems are governed, and the relations between this governance and the health of the community (<i>From paul's webstie</i>)
	Develop and communicate strategies for the application of Menzies Centre research and analyses in health policy and practice.	Develop mechanisms for communicating the activities of the Menzies Centre within the University and externally	Research strategies for emerging economies to provide equitable, sustainable effective health care.
	Develop a role for the Menzies Centre to 'add academic value' to projects being delivered by other organisations.	. Raise public awareness of health policy issues and their implications by providing media commentary.	Carry out comparative health systems research relating to governance, equity and sustainability
	Respond to calls for grant and tender applications that address the vision, mission and ambitions of the Menzies Centre.	Seek sponsorship and/or corporate membership fees from government and non-government sources to fund the activities of the Menzies Centre at the ANU.	Host visiting scholars and postgraduate students pursuing projects that align with the research strengths and interests of Menzies Centre staff.
	Publish papers and reports from projects and deliver papers at seminars/conferences.		Attract, supervise and mentor postgraduate research students.

Respond to invitations to make submissions to government consultations by providing a critical and independent appraisal of the policy proposals.

Provide an environment that supports staff, students and associates to achieve personal goals and the Menzies Centre mission and ambitions.